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Executive Registry

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5 September 1984

MEMORANDUM FOR:

Deputy Director of Central Intelligence

Deputy Director for Intelligence Deputy Director for Operations

Director, African and Latin American Affairs, DI

FROM:

Director of Central Intelligence

SUBJECT:

IG Report on ALA

l. I reviewed the IG report on ALA last night and came out sharing the concerns expressed in the DDCI's memorandum and also his view that the comments and actions described in John Helgerson's memorandum of 22 August are reassuring.

 I do want to comment on the segment of the IG report which deals
with and the reaction of some analysts to that effort
as reflected in the IG report. There seem to be misunderstandings of the
purpose of this study. It was an effort to step up collection in a situation
where collection capability had been drastically curtailed; it was recognized
that it takes a long time to rebuild it; there was criticism coming from
PFIAB and the White House; and it was recognized that a crash effort to tap
the experience and knowledge of people might make up some
of the deficiencies in factual knowledge. Beyond that misunderstanding, the
reaction of some analysts seemed very narrow and provincial as though there
is a monopoly on analytical conclusions. In this fast-moving and complicated
world, we can't afford to have analysts being that brittle. We believe in
competitive analysis where feasible and welcome conflicting judgment from
experienced and knowledgeable sources. We should assure analysts that their
judgments will be respected and reflected in the product, but that doesn't
mean assuring them the absence of other substantiated judgments.

William J. Casey

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